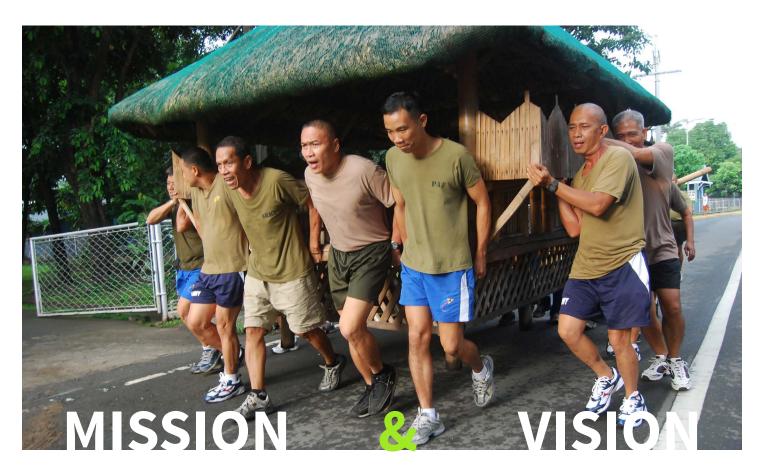


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To provide our members the most responsive insurance protection, affordable financial products, and meaningful social services so they can devote themselves to their duty.

By 2020, a customer-centric insurance organization preferred and trusted by its members for their financial security, protection and social welfare, and recognized as an uplifting force in their lives.

CHAIRMAN'S MESSAGE

I would like to express my heartfelt congratulations to AFPMBAI on its 50^{th} Anniversary Celebration.

Through the years, the Association has been instrumental in uplifting the lives of members and in contributing to the community's general well-being. I am exceedingly proud of the Social Services programs that help improve the quality of life of men in uniform in the area of education, health, livelihood, general welfare and community development.

I likewise commend the AFPMBAI on the sustained growth that it has achieved in 2014, which reflects dedicated commitment in managing this company. The initiatives to offer new products and services in insurance, real estate and loan facilities prove that this Association is always proactive in addressing the needs of members and in strengthening partnership towards the fulfillment of a common goal for a better future.

AFPMBAI, thank you for being our karamay noon at kaagapay ngayon. Talagang maaasahan kayo sa habang panahon.

Mabuhay ang AFPMBAI! Cheers for the next 50 years of service!

GEN GREGORIO PIÓ P CATAPANG JR AFP
Chief of Staff, Armed Forces of the Philippines
Chairman of the Board of Trustees, AFPMBAI





THE PRESIDENT'S REPORT

Fellow AFPMBAI Members:

The Philippine economy decelerated its pace of growth by 15%, from a GDP of 7.2% in 2013 to 6.1% in 2014, due to a slowdown in government expenditure. Total premiums by life insurance companies likewise decrease, attributed to a huge drop in single-premium income and first-year premiums.

Amidst the slight decline of the country's macro level performance, the AFPMBAI ended 2014 with a 30% increase in consolidated net income or P400.13M from P307.23M in 2013. The parent company itself generated a net income of P398.71 million which is 29% higher than the P309.46 million a year ago. Relatedly, total comprehensive consolidated income rose to P541.75 million, while total separate comprehensive income stood at P527.76 million; showcasing a 125% and 95% growth respectively.

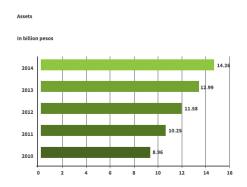
The sustained momentum of the company's profit was greatly attributed to the favourable performance of the branch operations group, which is primarily driven by interest income on loans. Our financial investments ranks next in income generation brought by improved market condition, additional investments and better management. Meanwhile, our life insurance business maintained its modest growth and obtained a better bottom figure as compared to the previous year, due to increase in premiums and adjustment in increase in legal reserve as directed by the Insurance Commission. Our real estate business likewise reaped higher returns because of its gains from real estate housing loans (REHL) and real estate mortgage loans (REML).

Moreover, our assets made a 10% upturn from last year 's P12.99 billion to P P14.26 billion this year, retaining our industry's position of being the number one mutual benefit association in the country in terms of assets.

The remarkable performance in 2014, was the fruit of hard labour of management and employees working together towards a common goal, supplemented by the active engagement of the members of the Board.

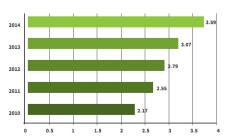
Life Insurance Business

For CY 2014, our life insurance premiums grew by P65.12 million from the 2013 figure of P2.0 billion to P2.07 billion. This is attributed to the increased number of sales agents, improved sales



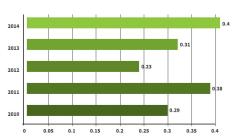
Members' Equity

In billion pesos



Net Income

In billion pesos



incentive scheme, intensified marketing efforts both in the head office and in the regions, and strengthened conservation efforts.

In terms of members' benefits, we released P1.09 billion living benefits and P163.38 million in death benefits to 36,567 members.



Real Estate Business

We continue to capitalize on our real estate business as we believe this will provide long-term steady source of income to the Association. We finished the construction of the additional 60 housing units in Bacolod Homes Royale and have completed the plans and specification for its swimming pool, which is expected to be done in 2015. We keep our commitment of providing facilities to our subdivisions as well as maintaining or increasing their value. We have provided a deep well for La Tierra Verde Mutual Homes to ensure its water supply, have stoned lined its open canal and repair its perimeter fence to ensure security within the area. We have likewise laid our foundation for 2015 projects by starting the construction of the AFPMBAI Annex Building, land development for the Tanza Property and the groundbreaking of Luzon Branch Office Building.

In addition, the Association granted a total of P262.55 million in housing loans and P124.84 million in real estate mortgage loans in 2014.

Financial Investments

We optimized investment yields thru engagement of services of banks under Investment Management Agreement (IMA) and exploration of other allowable investment outlets with higher potential returns, which resulted to a net income of P118.79 million or P147.05 million up from the previous year.

Service Delivery

To improve the delivery of service to members, the Association engaged the services of UCPB as bank partner for the issuance of enhanced members' ID card. The soon to launch members' IC card will have an ATM functionality for disbursement of members' claims and benefits.

Relatedly, to augment the existing collection facilities for members opting to pay directly to the Association, we will soon be using the services of SM Mart for its SM Bills Payment Facility as an alternative channel for the payment of members' loans, insurance premiums and other payables. The said facility likewise aims to encourage prompt payment of members and

promote AFPMBAI's insurance and real estate products.

Company Loans

We granted Calamity Loan to victims of Typhoon Glenda in the total amount of P76 million. Members who were affected by the said calamity in Muntinlupa, Legaspi, Lucena and Laguna were able to apply for a maximum loan amount of P50 thousand with a very affordable interest rate at 6% per annum, payable within five years.

Human Resources and Organizational Enhancement

Recognizing the need for all employees to maintain a well-balanced life that would result to motivated, high-performing personnel and robust organization, the Human Resources Department conducted a series of holistic Wellness Programs related to the physical, financial, emotional and spiritual needs of employees.

Moreover, to foster a culture of continuous learning among employees to serve the members better, new supervisors underwent a two-day Basic Supervisory Workshop last October, where diverse concepts of leadership were taught. This was followed by a three-day Advance Supervisory Seminar in December where supervisors' learned to hone their leadership skills and coaching abilities.

To ensure that behaviour and accomplishments of the employees are aligned with the Association's goals, the Objective Setting and Performance Rating Workshop was held to all employees both in the head office and the regional offices.

Further, HRD conducted a Job Description Writing Workshop to all managers, supervisors, and select rank and file employees to update/revise the employees' job descriptions which has to be aligned with the present task and the current organizational structure.

Organizational changes were also implemented to further improve effectiveness and efficiency of operation. A Compliance and Remedial Accounts Unit (CARA) was created to lessen or prevent dormancy of accounts, undertake mediation, negotiate and settle accounts of delinquent borrowers and represent AFPMBAI to the Philippine Chamber of Mutual Benefit Associations. The unit is also responsible for the submission of requirements to regulatory bodies such as the Insurance Commission, Bureau of Internal Revenue (BIR), Anti-Money Laundering Council and Securities and Exchange Commission.

Meanwhile, the Direct Payment-Billing and Monitoring section under the Billing and Collection Unit was created to handle, monitor and manage accounts of members with direct mode of payment.

Internal Business Process

To ensure continues company operation in case of emergencies, we have acquired servers and storage for Disaster Recovery (DR). A five-year disaster recovery site co-location agreement was signed between AFPMBAI and Total Information Management Corporation (TIM). A simulation exercise was done in the head office datacenter and the same will be performed in a remote site in 2015. Relocation of DR equipment will also be carried on in 2015.

Amended Articles of Incorporation and By-laws

We were successful in securing the written assent of more than two-thirds of our members that paved the way to the amendment of the Association's Articles of Incorporation and ByLaws. With the said amendment, members will be able to reinforce their rights to participate in key corporate governance decisions and be sufficiently informed on decisions concerning the company thru the institution of the Annual General Membership Meeting (AGM).

Subsidiary Report

Our wholly-owned subsidiary, the AFP General Insurance Corporation (AFPGen) recorded a net loss of P548.53 thousand in 2014. This is primarily due to the decline in Gross Premium Written from AFP, PNP, and PCG brought by the Commission on Audit's issuance of Notice of Disallowance, where all properties of AFP and PNP should be with GSIS. In addition, the eleven-month delay in obtaining the Certificate of Accreditation and Certificate of Authority to issue the compulsory Insurance Coverage for Agency-Hired OFWs from Insurance Commission resulted to non-achievement of premium target.

In its effort to improve income, the company conducted monthly sales drives in various camps in Luzon, Visayas, and Mindanao for their Enhanced Microinsurance. The said product offers the most comprehensive coverage amounting to P242,000 at an affordable price of P1,900 a year. Its coverage includes Fire, Acts of Nature Assistance, Personal Accident, Loan Amortization Assistance, Hospital Cash Assistance, Emergency Room Assistance, Burial Assistance, and, Memorial Package.

Meanwhile, PMA Classes '51 to '54, '63, '67, and '72 signed a Memorandum of Agreement with AFPGEN on the program "Support Your Class, Insure with Us", which aims to raise funds for the activities of the class by insuring their assets with AFPGEN.

They have likewise formed Partnership with the Philippine Mortuary Association in Microinsurance. AFPGEN and PMA signed a MOA to seal the commitment to Microinsurance clients in servicing their memorial package which can be availed at any of the more than 250 PMA members nationwide.

Moreover, the company received an Accreditation to Transact Business as Surety (ATBAS) from five Bureau of Custom's offices in eight ports in Manila, Clark, Subic, Manila International Container; San Fernando La Union; Batangas; NAIA; and, Cebu. The company was also accredited by the Department of Energy (DOE) as a bonding company until June 2015 for performance bond purposes of DOE's service contractors.

The company also implemented several computer systems to improve business operations. It engaged the services of Geniisys to enhance insurance policy writing, Vista for the outsourcing of the payroll system and DMS for creating a digital documentation system. It also has an Automated Payroll and Automated Timekeeping and Attendance Systems.

Continues training of employees is also being provided in the area of Management Enhancement, Coaching and Counseling, Communication and Planning, Basic Oral and Written Communication, Delighting Customers, and Culture Building Tatak AFPGEN.

Golden Anniversary Celebration

On January 5, 2015, the Armed Forces and Police Mutual Benefit Association, Inc. marked its year-long celebration of



its 50 years of outstanding service to its members. Upholding its theme, "Karamay Mo Noon. Kaagapay Mo Ngayon. Kabalikat Mo Habang Panahon.", the Association will relive the milestones achieved through time by the company. Moreover, to show its deep gratitude to its members, a wide array of activities and programs were prepared, which include: the Grand Anniversary Giveaway Raffle, the Salute to Talent Singing Contest, Insured at 50 Raffle Promo, Condonation Program, opening of new grants for the GRADE Program, Financial Management and Fun Run for the Mangroves.

The Grand Anniversary Giveaway Raffle is a raffle promo for members who availed of Real Estate, Insurance and Loan Products from January 1, 2015 to December 1, 2015. Winners of this contest will have a chance to win house and lot prizes. While the Salute to Talent singing contest is a nationwide talent search opened to all regular members where the grand champion will have the chance to win P300 hundred thousand pesos.

Meanwhile, Insurance Sales Department launched the Insured at 50 Raffle Promo for members who will sign-up

for group insurance or upgrade their basic insurance to UBI/MBI. Every month, fifty (50) members who availed the said promo will be raffled to receive a 50th Anniversary T-shirt.

Last March 1, 2015, a Condonation Program was launched by the Compliance and Remedial Accounts unit (CARA). Under the said program, regular and associate members were granted with 50% penalty condonation on their penalties for Salary Loan, Calamity Loan, MEDAL and loans of similar nature. Members can also update and settle their past obligations in full within the same calendar month resulting to a matured or closed account. On the part of AFPMBAI, it will reduce the company's dormant accounts and non-performing loans.

The AFPMBAI also looks forward into implementing more meaningful social services. The Grants for Dependents or GRADE Scholarship Program opened again for SY 2015-2016 last March. This serves as the Association's avenue in providing educational opportunities for the dependents of members who have offered their lives in service to the country and to the people.

Moreover, SSO conducted a livelihood seminar on Financial Management with 170 uniformed personnel from different branches of service last May 21 and 22, 2015. During the said seminar, participants were taught to look at their finances more wisely by differentiating needs and wants. Members were also given ideas how to start their own businesses and franchise while doing their tasks for the country.

A Fun Run for members and employees is also set this June 18, 2015 to support SSO's mangrove planting project in Cavite, Cagayan de Oro and Tacloban.

Future Plans

I believe that as the market changes, there will always be occasions to improve, correct and reform. Instead of fearing or worrying them; let us welcome them as opportunities for growth to make things better. Infact, I am excited and hopeful for AFPMBAI's future. This year, we started a number of real estate projects that will add up to our current product portfolio, new loan product for IC's approval, IT system for HR, organizational review for efficient management and operation as well as building improvements for members and employees. Above this things, we will continue to set strategies for the company's sustainable future.

As our Association celebrates its 50 years of service to the men in uniform, I commend and thank the past and present members of the Board of Trustees for the wisdom and guidance imparted to management, to make this company stand strong and resilient thru the passage of time. I am equally grateful to the management and employees of AFPMBAI for their time and devotion in sustaining and growing this Association, as it is today. To our members who entrust this Association to us, we are humbled and honoured for the patronage and support you have given us thru the years. To

our business partners, thank you for helping us deliver our products and services to our members. Lastly, I thank our Almighty Father above for making His blessings stay and abound in this Association.

Happy Golden Anniversary! Mabuhay ang AFPMBAI!



MGEN EDGARDO RENE C SAMONTE AFP (RET) PRESIDENT



GOVERNANCE REPORT

ASEAN CORPORATE GOVERNANCE SCORECARD

The AFPMBAI in its mandate to adhere to corporate best practices in governance has adopted the ASEAN Corporate Governance Standards in preparation for the 2015 ASEAN Financial Integration. The AFPMBAI supports the five core principles of good corporate governance as endorsed by the Organization for Economic Cooperation and Development (OECD). The AFPMBAI recognizes the rights and equitable treatment of its members, acknowledges the role of its stakeholders, puts great emphasis on disclosure and transparency in its business transactions and operations, as well as strengthens the responsibilities of the Board of Trustees in steering the company towards raising the bar of corporate governance in the mutual benefit industry.

PROTECTING MEMBERS' RIGHTS AND ENSURING EQUITABLE TREATMENT

The AFPMBAI has recently authored a Memorandum Circular on the Association's commitment to its members to deliver customized-applicable services to qualified regular and associate members.

Living on its mission to provide the members with the most responsive insurance protection, affordable products and meaningful social services, the AFPMBAI continues to design, develop and deliver these services to improve the economic and social well-being of its members and return financial value to the premiums entrusted to the Association.

RECOGNIZING THE ROLE OF STAKEHOLDERS

AFPMBAI acknowledges that its success is not only due to its members, its Board of Trustees and its Management, but also, and quite significantly, its employees and the communities within which its operations revolve. The Management of AFPMBAI continues to have open communication lines with the Employees Union and the Supervisors' Club to address any issues that may affect the morale and welfare of its employees. Its Corporate Social Responsibility (CSR) Programs have also reached communities not directly related to its members, a manifestation of its commitment to help the society of which it is a part.

RESPONSIBILITIES OF THE BOARD

These refer to the Powers of the Board. Per By-Laws:

Section 1. The Association shall be managed and its corporate powers exercised by a Board of Trustees which shall have the management and control of the affairs and properties of the Association. In addition to the general powers above provided, the Board of Trustees shall have the following specific powers:

- a) To formulate, and define policies and project necessary to carry out the purposes of the Association.
 - b) To appoint and fix the salaries and emoluments of executive officials.
- c) To adopt an annual budget of expenditures for the operation of the Association and appropriate funds therefore.
- d) To authorize the investments of the funds of the Association in such a class of investment or securities, properties and business in accordance with law.
- e) To determine the organization of, and establish rules and regulations for the Association.
- f) To perform such acts and exercise such powers necessary to accomplish the purposes of the Association.
- g) To delegate any of its powers in accordance with the law.
- h) To suspend business operations in time of war and/or major catastrophe.
- i) To prescribe the amount and mode of distribution or disposal of surplus.

AUDIT AND ENTERPRISE RISK MANAGEMENT COMMITTEE (AERMC)

AERMC's primary purpose is to ensure a thorough review of the financial reporting process and system of internal control, the audit process, and the Association's process of monitoring compliance with existing laws and regulations and its own code of business conduct. It also aims to establish a risk free management system to minimize and control the probability/impact of unfortunate events and to maximize the realization of opportunities.

CORPORATE GOVERNANCE COMMITTEE

The Governance Committee's primary purpose is to ensure AFPMBAI's adherence to established and accepted corporate governance principles and best practices, and to ensure the Association's compliance with the Manual of Corporate Governance.

INVESTMENT COMMITTEE

The Investment Committee ensures that an investment policy is in place and oversees the execution of investment guidelines and decisions.

SOCIAL SERVICES PROGRAM COMMITTEE (SSPC)

The SSPC ensures that policies and programs for the implementation of social services programs are in place.

NOMINATION AND REMUNERATION COMMITTEE (NRC)

The NRC's primary purpose is to ensure that there is a Board succession plan and that the Board has a complete set of Regular and Independent Trustees based on defined competency requirements. The Committee's secondary purpose is to properly develop and implement the Board Performance Management and Remuneration Programs.

MEETINGS AND ATTENDANCE FOR 2013

The Board and its Committees met regularly throughout the year with majority of the members present, enabling each Committee and the Board to conduct business.

DIVIDEND PROVISION

AFPMBAI By-laws Article 4. Section 4.

Members are entitled to dividend earnings out of the surplus profits of the Association in such amounts the Board of Trustees may allocate in accordance with their respective certificates.

The Armed Forces and Police Mutual Benefit Association, Inc. pays out dividends on the Policy if it is a participating one. The Association shall credit Dividends to this Policy at the end of the third (3) policy year and every policy anniversary year thereafter. Upon written request, such dividends may be: (1) paid in cash to the Owner; or (2) applied to any premium due; or (3) left to accumulate with interest at a rate set by the Association; or (4) applied as paid-up additional life insurance.

COMPLIANCE TO THE CODE OF CORPORATE GOVERNANCE

To guarantee the AFPMBAI's adherence to corporate governance standards and best practices, the Board of Trustees designated a Compliance Officer who ensures the Association's observance of provisions of the Code of Corporate Governance. The said officer is also responsible in identifying, monitoring and controlling compliance risks, as well as submission and delivery of requirements to the government regulatory agencies such as Securities and Exchange Commission (SEC), the Insurance Commission (IC), the Bureau of Internal Revenue (BIR) and other regulatory bodies.

DEFINITION OF INDEPENDENCE (OF DIRECTORS)

By Law: Article 9, Section 2

The board of Trustees shall consist of a maximum of fifteen (15) members to be appointed by the Chairman of the Board or elected during the General Membership Meeting. Three (3) of the members shall come from and represent the Major Services Commands, one (1) from the Joint Staff, GDQ, AFP; The AFP Sergeant Major; two (2) from the PNP; and three (3) Independent Trustees, one (1) of who shall be retired member of the AFP. All members must possess the necessary academic education and experience in business and insurance administration or activities related to the business operations of the Association to qualify as members of the Board.

AS AMENDED on 27 Feb 2015

CORPORATE OBJECTIVES

Social Impact

- 1. Significantly improve quality of life of members.
- 2. Maximize engagement of members and staff in community development projects.

Financial

- 3. Optimize investment returns that is compliant with the Insurance Commission's guidelines and consistent with the Investment policies of the Association.
- 4. Increase revenues on existing businesses of the Association and develop new products and business opportunities.
- 5. Strengthen financial capability to support current and future obligations.
- 6. Improve asset and cost management to increase profitability leading to better members' benefits.

Customer

- 7. Ensure market dominance in the industry.
- 8. Create responsive, competitive and differentiated products and services to serve the needs and wants of our members.
- Exceed customer expectation so that we will be top of mind of our members.

Internal Business Process

- 10. Enhance and create internal processes to improve the conduct of our business.
- 11. Improve processes that will enable us to create new products and services.
- 12. Improve processes that will uplift members welfare and benefits, communities and environment.

Learning and Growth

- 13. Ingrain and nurture a culture of service and excellence.
- 14. Enhance strategic HR systems to increase employee productivity and improve performance.
- 15. Foster a culture of continuous learning so that employees' knowledge, skills and attitude add value to the Association.

KEY RISKS (FINANCIAL AND NON-FINANCIAL)

Non-Financial

The members of the Board of Trustees and the management identified the top 10 risks of the Association which are IT, Operations, Credit, Culture, Competitor, Product Development, Customer Wants and Satisfaction, Financial, Market, Governance, and Regulatory.

A Risk Management Workshop was held where the identified risks were defined, the likelihood of occurrence, impact and velocity to the operations were determined. Solutions on how to mitigate were on avoid the said risks are also being work out by the management

Financial

Refer to p.57, and pp.59-66 of the Financial Statement Notes.

LIST OF BOARD MEMBERS 2014

CORPORATE SECRETARY

Atty Renato A David, FICD

RAdm Cecil R Chen PCG Master in Business Administration; MSMA PCG, from March onwards Commo Enrico Efren A Evangelista Master in Business Administration PCG, up to January			
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Orientation Program, ICD BGen R Demosthenes C Santillan AFP Master in National Security Administration Col Noel S Clement GSC (INF), FICD Master in Public Administration MGen Danilo M Servando AFP (Ret) Ms Perlita Marcelo-Skaar Ms Perlita Marcelo-Skaar Ms Evangeline T Mayuga FCMS Guillermo P Francisco AFP Radm Cecil R Chen PCG Commo Enrico Efren A Evangelista Orientation Program, ICD Master in National Security PA, from November onwards PA, up to August PA, from August onwards Independent, up to June Independent, up to June Sgt Major, year round Program, ICD PCG, from March onwards PCG, up to January PCG, up to January	MGen Edgar R Fallorina AFP	• • •	PAF, year round
Administration Col Noel S Clement GSC (INF), FICD Master in Public Administration Master in Business Administration Ms Perlita Marcelo-Skaar Ms Perlita Marcelo-Skaar Ms Evangeline T Mayuga FCMS Guillermo P Francisco AFP Radm Cecil R Chen PCG Commo Enrico Efren A Evangelista Administration Master in Business Administration Master in Business Administration; MSMA Master in Business Administration Master in Business Administration; MSMA Master in Business Administration PA, up to August PA, from August onwards Independent, up to January Sgt Major, year round Program, ICD PCG, from March onwards PCG, from March onwards PCG, up to January		Orientation Program, ICD	
MGen Danilo M Servando AFP (Ret) Ms Perlita Marcelo-Skaar Master in Business Administration Bachelor of Science in Commerce; CPA; Basic Mgmt Program; Strategic Business Educ Program Ms Evangeline T Mayuga FCMS Guillermo P Francisco AFP Master in Business Administration Corporate Governance Orientation Program, ICD ADVISERS RAdm Cecil R Chen PCG Commo Enrico Efren A Evangelista Master in Business Administration Master in Business Administration; MSMA Master in Business Administration PA, from August onwards Independent, up to January Sgt Major, year round Program, ICD		Administration	
Ms Perlita Marcelo-Skaar Bachelor of Science in Commerce; CPA; Basic Mgmt Program; Strategic Business Educ Program Ms Evangeline T Mayuga FCMS Guillermo P Francisco AFP ADVISERS RAdm Cecil R Chen PCG Commo Enrico Efren A Evangelista Bachelor of Science in Commerce; CPA; Basic Mgmt Program; Strategic Business Educ Program Master in Business Administration Independent, up to January Sgt Major, year round Program, ICD PCG, from March onwards PCG, up to January			
Basic Mgmt Program; Strategic Business Educ Program Ms Evangeline T Mayuga FCMS Guillermo P Francisco AFP ADVISERS RAdm Cecil R Chen PCG Commo Enrico Efren A Evangelista Basic Mgmt Program; Strategic Business Educ Program Master in Business Administration Corporate Governance Orientation Program, ICD Independent, up to January Sgt Major, year round Program, ICD PCG, from March onwards PCG, up to January	• • •		•
Ms Evangeline T Mayuga FCMS Guillermo P Francisco AFP Corporate Governance Orientation Program, ICD ADVISERS RAdm Cecil R Chen PCG Commo Enrico Efren A Evangelista Master in Business Administration Master in Business Administration Master in Business Administration Master in Business Administration PCG, from March onwards PCG, up to January	MS Pertita Marteto-Skaar	Basic Mgmt Program; Strategic Business	muepenuent, up to June
ADVISERS RAdm Cecil R Chen PCG Commo Enrico Efren A Evangelista Master in Business Administration; MSMA Master in Business Administration PCG, from March onwards PCG, up to January		•	Independent, up to January
RAdm Cecil R Chen PCG Master in Business Administration; MSMA PCG, from March onwards Commo Enrico Efren A Evangelista Master in Business Administration PCG, up to January	FCMS Guillermo P Francisco AFP	•	Sgt Major, year round
RAdm Cecil R Chen PCG Master in Business Administration; MSMA PCG, from March onwards Commo Enrico Efren A Evangelista Master in Business Administration PCG, up to January			
Commo Enrico Efren A Evangelista Master in Business Administration PCG, up to January	ADVISERS		
Commo Enrico Efren A Evangelista Master in Business Administration PCG, up to January	RAdm Cecil R Chen PCG	Master in Business Administration; MSMA	PCG, from March onwards
CSunt Duhen F Rearis RED RS Duhlic Safety DCG year round	Commo Enrico Efren A Evangelista	Master in Business Administration	PCG, up to January
	CSupt Ruben F Bearis BFP	BS Public Safety	PCG, year round
CSupt Diony D Mamaril BJMP Master in Public Safety Administration BJMP, up to June JCSupt Romeo S Elisan Jr BJMP Master in Public Administration BJMP, from June			* -
JCSupt Romeo S Elisan Jr BJMP Master in Public Administration BJMP, from June	JC3upt Kollieo 3 Elisan Jr BJMP	Master III Public Administration	DJMP, ITOIII JUNE

MBA; MNSA

From July 2013

BOARD MEETINGS AND ATTENDANCE 2014

		No. of meetings held	Attendance	%
Chairman	Gen Gregorio Pio P Catapang Jr AFP	5	7	71%
Chairman	Gen Emmanuel T Bautista AFP	4	7	57 %
Vice Chairman	RAdm Antonio A Habulan Jr AFP	9	10	90%
Vice Chairman	RAdm Philip L Cacayan AFP	4	4	100%
President	MGen Edgardo Rene C Samonte AFP (Ret)	7	7	100%
President	Ms Maria Carmela G Cabading, FASP, FLMI	6	7	86%
Member - PNP Rep	PDDG Leonardo A Espina PNP	14	14	100%
Member - PN Rep	RAdm Jose Renan C Suarez AFP	14	14	100%
Member - PAF Rep	MGen Edgar R Fallorina AFP	12	14	86%
Member - PNP Rep	CSupt Sonny Y David PNP	13	14	93%
Member - PA Rep	BGen R Demosthenes C Santillan AFP	1	3	33%
Member - PA Rep	Col Noel S Clement GSC (INF)	9	10	90%
Member, Independent	MGen Danilo M Servando AFP (Ret)	6	6	100%
Member, Independent	Ms Perlita Marcelo-Skaar	5	5	100%
Member, Independent	Ms Evangeline T Mayuga	1	1	100%
Member - Sgt Major	FCMS Guillermo P Francisco AFP	14	14	100%
Adviser - PCG	RAdm Cecil R Chen PCG	9	12	75 %
Adviser - PCG	Commo Enrico Efren A Evangelista PCG	1	1	100%
Adviser - BFP	CSupt Ruben F Bearis BFP	14	14	100%
Adviser - BJMP	CSupt Diony D Mamaril BJMP	3	6	50 %
Adviser - BJMP	JCSupt Romeo S Elisan Jr BJMP	7	7	100%

Member

LIST OF BOARD COMMITTEE MEMBERS AND THEIR ATTENDANCE IN 2014

COVEDNANCE COMMETTE	TE. 13 MEETINGS			
GOVERNANCE COMMITTE	EE: 13 MEETINGS			
		No. of meetings held	Attendance	%
Chairman	Ms Evangeline T Mayuga	1	1	100%
Chairman	MGen Danilo M Servando AFP (Ret)	5	6	83%
Vice Chairman/Chairman	Col Noel S Clement GSC (INF)	8	10	80%
Adviser/Vice Chairman	RAdm Cecil R Chen PCG	9	11	82%
President	MGen Edgardo Rene C Samonte AFP (Ret)	7	7	100%
President	Ms Maria Carmela G Cabading, FASP, FLMI	6	6	100%
Member	MGen Edgar R Fallorina AFP	10	13	77%
Member	BGen R Demosthenes C Santillan AFP	2	3	67%
Member	Commo Enrico Efren A Evangelista PCG	1	1	100%
Member	CSupt Ruben F Bearis BFP	11	13	85%
	•			
AUDIT AND ENTERPRISE	RISK MANAGEMENT COMMITTEE: 12 MEETI	NGS		
Chairman/Vice Chairman	PDDG Leonardo A Espina PNP	11	12	92%
Chairman	Ms Perlita Marcelo-Skaar	5	6	83%
Member	RAdm Philip L Cacayan AFP	2	4	50%
Member	RAdm Antonio A Habulan Jr AFP	8	8	100%
Member	RAdm Jose Renan C Suarez AFP	11	12	92%
Member	CSupt Diony D Mamaril BJMP	5	6	83%
Member	JCSupt Romeo S Elisan Jr BJMP	5	5	100%
Member	MGen Danilo M Servando AFP (Ret)	2	2	100%
INVESTMENT COMMITTE	F: 12 MEETINGS			
INVESTMENT COMMITTE	1. 12 MEET 11103			
Chairman	RAdm Jose Renan C Suarez AFP	12	12	100%
Vice Chairman	Ms Perlita Marcelo-Skaar	5	6	83%
President	MGen Edgardo Rene C Samonte AFP (Ret)	6	6	100%
President	Ms Maria Carmela G Cabading, FASP, FLMI	5	6	83%
Member	PDDG Leonardo A Espina PNP	10	12	83%
Member	BGen R Demosthenes C Santillan AFP	2	2	100%
		_		/

10

80%

CSupt Ruben F Bearis BFP

SOCIAL SERVICES PROGRAM COMMITTEE: 11 MEETINGS

		No. of meetings held	Attendance	%
Chairman	CSupt Sonny Y David PNP	9	11	82%
Vice Chairman	FCMS Guillermo P Francisco AFP	7	11	64%
President	MGen Edgardo Rene C Samonte AFP (Ret)	6	6	100%
President	Ms Maria Carmela G Cabading, FASP, FLMI	5	5	100%
Member	MGen Danilo M Servando AFP (Ret)	2	4	50 %
Member	MGen Edgar R Fallorina AFP	7	11	64%
Member	CSupt Ruben F Bearis BFP	1	1	100%
Member	RAdm Cecil R Chen PCG	9	10	90%

TRAINING OR CEP ATTENDED BY TRUSTEES

Chairman	Gen Gregorio Pio P Catapang Jr AFP	ICD-CGOP
Vice Chairman	RAdm Antonio A Habulan Jr AFP	ICD-CGOP
President	MGen Edgardo Rene C Samonte AFP (Ret)	ICD-CGOP
Member, Independent	MGen Danilo M Servando AFP (Ret)	ICD-PDP



STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The Management of **ARMED FORCES & POLICE MUTUAL BENEFIT ASSOCIATION, INC.**, is responsible for the preparation and fair presentation of the financial statements as at and for the years ended **December 31, 2014 and 2013**, including the additional components attached therein, in accordance with the prescribed financial reporting framework indicated therein. This responsibility includes designing and implementing internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

The Board of Trustees reviews the financial statements before such statements are approved.

R.G. Manabat & Co. (formerly known as Manabat Sanagustin & Co., CPAs), the independent auditors appointed by the management has audited the financial statements of the **ARMED FORCES & POLICE MUTUAL BENEFIT ASSOCIATION, INC.** in accordance with Philippine Standards on Auditing, has expressed its opinion on the fairness of presentation upon completion of such audit.

Chairman of the Board	GEN GREGORIO PIO P CATAPANG JR AFP
President	MGEN EDGARDO RENE C SAMONTE AFP (RET)
Treasurer	COMMO RAUL B LEYRITANA (RET)

ARMED FORCES AND POLICE MUTUAL BENEFIT ASSOCIATION, INC AND SUBSIDIARY STATEMENTS OF FINANCIAL POSITION YEARS ENDED DECEMBER 31

	CONSOL	IDATED	OATED SEPAR		
	2014	2013	2014	2013	
ASSETS					
Cash and cash equivalents Short-term investments Financial assets at fair value	P 1,256,420,000 150,000,000	P1,502,725,174 -	P1,173,506,648 150,000,000	P1,395,158,346 -	
through profit loss (FVPL) Available-for-sale (AFS)	34,915,424	26,828,833	34,915,424	26,828,833	
securities Held-to-maturity (HTM)	1,938,345,550	1,212,420,597	1,554,962,504	1,035,828,132	
investments	1,478,009,864	1,235,472,453	1,410,908,057	1,127,537,499	
Loan receivables - net Premiums due to insurance	7,082,263,460	6,597,351,962	7,082,263,460	6,597,351,962	
receivables - net	71,047,052	40,632,890	1,106,874	2,186,350	
Other receivables - net	70,179,200	57,387,514	62,370,157	54,427,071	
Investment properties	2,127,739,561	2,154,154,095	2,096,918,205	2,125,374,595	
Asset held-for-sale Investments in a subsidiary	212,439,015	302,118,205	212,439,015	302,118,205	
and associates - net	14,426,158	12,873,033	198,265,704	25,125,000	
Property equipment - net	302,223,348	298,362,272	271,777,533	274,435,089	
Deferred reinsurance	302,223,340	230,302,212	212,111,555	214,433,003	
premiums	6,180,934	27,084,359	_	-	
Deferred acquisition costs	1,526,987	2,273,447	-	-	
Deferred tax assets - net	12,090,068	9,731,083	-	-	
Other assets - net	21,647,877	21,337,716	12,372,255	19,590,004	
	P14,779,454,498	P13,500,753,633	P14,261,805,836	P12,985,961,086	
LIABILITIES AND MEMBERS' EQUITY Liabilities					
Claims and benefits payable Accounts payable and	P404,470,077	P365,780,314	P302,345,563	261,043,682	
accrued expenses	685,744,964	631,801,764	662,816,415	613,575,495	
Legal policy reserves	7,914,721,584	7,479,085,284	7,914,721,584	7,479,085,284	
Due to reinsurers and					
ceding companies	5,164,813	2,911,318	-	-	
Funds held for reinsurers Reserve for unearned	25,441,850	4,744,559	-	-	
premiums	28,854,699	52,555,412	_	_	
Deferred reinsurance	20,037,033	32,333,712	_	-	
commission	1,559,042	3,884,385	_	-	
Dividends payable	261,832,278	228,659,558	261,832,278	228,659,558	
Reserve for refund of	• •		• •	, ,	
members' equity	1,496,624,713	1,273,449,537	1,496,624,713	1,273,449,537	
Retirement liability	32,012,575	75,185,261	31,457,551	64,481,747	
Total Liabilities	10,856,426,595	10,118,057,392	10,669,798,104	9,920,295,303	
Members' Equity Members' contribution Reserve for fluctuation in	97,589,383	99,004,776	97,589,383	99,004,776	
value of AFS securities	52,108,965	(29,704,698)	58,250,156	(20,884,216)	
Employee benefit reserve	(14,072,848)	(73,878,593)	1,429,909	(48,478,695)	
Retained surplus	3,787,402,403	3,387,274,756	3,434,738,284	3,036,023,918	
Total Members' Equity	3,923,027,903	3,382,696,241	3,592,007,732	3,036,023,918	
				3,065,665,783	
	P14,779,454,498	P13,500,753,633	P14,261,805,836	P12,985,961,086	

ARMED FORCES AND POLICE MUTUAL BENEFIT ASSOCIATION, INC AND SUBSIDIARY STATEMENTS OF INCOME YEARS ENDED DECEMBER 31

remiums, net of reinsurance remaiums, net of reinsurance remaiums, net of reinsurance remaiums, net of reinsurance remaiums and remaiums a		CONSOLIDA	TED	SEPARATE	
P2,136,553,979		2014	2013	2014	2013
### Notes	REVENUES				
### Notes	Premiums, net of reinsurance	P2,136,653,979	P2,118,804,715	P2,069,408,387	P2,004,289,929
olicy income ain on sales of real estates 99,607,200 81,318,935 ain on sales of real estates 27,938,126 20,009,929 27,938,126 20,009,929 arg,938,126 26,178,578 bividend income arg,946,153 30,28,606 27,697,560 26,178,578 bividend income arg,950,306 30,28,606 2,269,189 1,503,178 ain on sale of AFS securities 8,630,363 42,481 - 42,481 arg,955,331 ther increase in fair value of investment properties 2,691,149 191,892,831 - 189,955,331 ther income 83,889,016 28,550,046 15,061,763 33,450,132 arg,955,331 ther income 83,889,016 28,550,046 15,061,763 33,450,132 arg,955,331 ther income 10,000,000,000,000,000,000,000,000,000,	Interest income				
ain on sales of real estates ommission income 6,502,827 10,489,942	Policy income				
ental income	Gain on sales of real estates	27,938,126	20,009,929	27,938,126	
ividend income 4,764,153 3,028,606 2,269,189 1,503,178 ain on sale of AFS securities 8,630,363 42,481 - 42,481 - 42,481 crease in fair value of investment properties 2,691,149 191,892,831 - 189,955,331 ther income 88,889,016 28,550,046 15,061,763 33,450,132	Commission income	6,502,827	10,489,942	· · · -	-
ain on sale of AFS securities in fair value of invalue of investment properties 2,691,149 191,892,831	Rental income	29,009,996	27,697,560	27,740,508	26,178,578
Serial Corease in fair value of investment properties 2,691,149 191,892,831 - 189,955,331 1	Dividend income	4,764,153	3,028,606	2,269,189	1,503,178
Terease in fair value of investment properties	Gain on sale of AFS securities	8,630,363	42,481	· · · -	
ther income 88,889,016 28,550,046 15,061,763 33,450,132 3,192,001,271 3,313,041,081 3,104,474,721 3,177,738,119 ENEFITS AND XPENSES eath and other policy benefits 1,260,649,656 1,122,125,433 1,255,759,173 1,062,552,978 torease in legal policy reserves 435,636,300 837,213,429 435,636,300 837,213,429 eneral and administrative expenses 881,845,825 851,743,405 799,925,437 733,780,014 ommission expense 125,606,924 123,789,497 119,001,033 119,947,086 ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 policies 95,438,412 74,783,777 27,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 energy and the series of the s	Increase in fair value of	,	,		•
ther income 88,889,016 28,550,046 15,061,763 33,450,132 3,192,001,271 3,313,041,081 3,104,474,721 3,177,738,119 ENEFITS AND XPENSES eath and other policy benefits 1,260,649,656 1,122,125,433 1,255,759,173 1,062,552,978 torease in legal policy reserves 435,636,300 837,213,429 435,636,300 837,213,429 eneral and administrative expenses 881,845,825 851,743,405 799,925,437 733,780,014 ommission expense 125,606,924 123,789,497 119,001,033 119,947,086 ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 policies 95,438,412 74,783,777 27,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 energy and the series of the s		2,691,149	191,892,831	-	189,955,331
## STATE OF COME FROM DEPORT BY STATE OF COME FOR PROME PROMETER STATE OF COME FROM DEPORT BY STATE OF COME FROM DEPORT BY STATE OF COME FROM STAT	Other income			15,061,763	
ENEFITS AND XPENSES eath and other policy benefits 1,260,649,656 1,122,125,433 1,255,759,173 1,062,552,978 corease in legal policy reserves 435,636,300 837,213,429 435,636,300 837,213,429 eneral and administrative expenses 881,845,825 851,743,405 799,925,437 733,780,014 ommission expense 125,606,924 123,789,497 119,001,033 119,947,086 ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 COME FROM DPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 COME BEFORE IN COME BEFORE IN COME TAX 394,377,279 303,385,540 398,714,366 309,460,835 COME TAX BENEFIT 5,750,368 3,845,970 ET INCOME FOR					
APPENSES Seath and other policy Seath and seath an			, , ,		-, ,, -
eath and other policy benefits 1,260,649,656 1,122,125,433 1,255,759,173 1,062,552,978 Increase in legal policy reserves 435,636,300 837,213,429 435,636,300 837,213,429 eneral and administrative expenses 881,845,825 851,743,405 799,925,437 733,780,014 ommission expense 125,606,924 123,789,497 119,001,033 119,947,086 ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 policies 95,438,412 74,783,777 2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 INCOME FROM DEFRATIONS 392,824,154 303,385,540 398,714,366 309,460,835 INCOME BEFORE IN NET INCOME DEFAN ASSOCIATE 1,553,125 INCOME BEFORE INCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 INCOME TAX BENEFIT 5,750,368 3,845,970 INCOME TAX BENEFIT 5,750,368 3,845,970 INCOME FOR					
benefits 1,260,649,656 1,122,125,433 1,255,759,173 1,062,552,978 crease in legal policy reserves 435,636,300 837,213,429 435,636,300 837,213,429 eneral and administrative expenses 881,845,825 851,743,405 799,925,437 733,780,014 ommission expense 125,606,924 123,789,497 119,001,033 119,947,086 ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 NCOME FROM DPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME DF AN ASSOCIATE 1,553,125 NCOME BEFORE NCOME TAX BENEFIT 5,750,368 3,845,970 ET INCOME FOR					
recrease in legal policy reserves 435,636,300 837,213,429 435,636,300 837,213,429 eneral and administrative expenses 881,845,825 851,743,405 799,925,437 733,780,014 ommission expense 125,606,924 123,789,497 119,001,033 119,947,086 ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 POPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 PARE IN NET INCOME DEFAN ASSOCIATE 1,553,125			1 100 105 100	1 255 750 172	
### ### ##############################		1,260,649,656	1,122,125,433	1,255,759,173	1,062,552,978
eneral and administrative expenses 881,845,825 851,743,405 799,925,437 733,780,014 ommission expense 125,606,924 123,789,497 119,001,033 119,947,086 ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 NCOME FROM OPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME OF AN ASSOCIATE 1,553,125	9 . ,		007.010.400	427 626 200	
expenses 881,845,825 851,743,405 799,925,437 733,780,014 ommission expense 125,606,924 123,789,497 119,001,033 119,947,086 ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 NCOME FROM DERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME OF AN ASSOCIATE 1,553,125 - - - NCOME BEFORE INCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 NCOME TAX BENEFIT 5,750,368 3,845,970 398,714,366 309,460,835		435,636,300	837,213,429	435,636,300	837,213,429
nommission expense ividend on participating policies 125,606,924 123,789,497 119,001,033 119,947,086 ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 NCOME FROM DPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME DF AN ASSOCIATE 1,553,125 - - - NCOME BEFORE INCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 NCOME TAX BENEFIT 5,750,368 3,845,970 - -					
ividend on participating policies 95,438,412 74,783,777 95,438,412 74,783,777 2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 NCOME FROM DPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME DF AN ASSOCIATE 1,553,125	•				
Policies 95,438,412 74,783,777 95,438,412 74,783,777 2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 NCOME FROM OPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME OF AN ASSOCIATE 1,553,125		125,606,924	123,789,497	119,001,033	119,947,086
2,799,177,117 3,009,655,541 2,705,760,355 2,868,277,284 NCOME FROM DPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME DF AN ASSOCIATE 1,553,125 NCOME BEFORE INCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 NCOME TAX BENEFIT 5,750,368 3,845,970 ET INCOME FOR	1 1 0				
NCOME FROM DPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME OF AN ASSOCIATE 1,553,125	policies				, ,
OPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME OF AN ASSOCIATE 1,553,125 - - - NCOME BEFORE INCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 NCOME TAX BENEFIT 5,750,368 3,845,970		2,799,177,117	3,009,655,541	2,705,760,355	2,868,277,284
OPERATIONS 392,824,154 303,385,540 398,714,366 309,460,835 HARE IN NET INCOME OF AN ASSOCIATE 1,553,125 - - - NCOME BEFORE INCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 NCOME TAX BENEFIT 5,750,368 3,845,970	INCOME FROM				
HARE IN NET INCOME DF AN ASSOCIATE 1,553,125 - NCOME BEFORE INCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 - NCOME TAX BENEFIT 5,750,368 3,845,970 ET INCOME FOR		202 924 154	202 205 540	398 714 366	200 460 925
OF AN ASSOCIATE 1,553,125 - - - NCOME BEFORE INCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 NCOME TAX BENEFIT 5,750,368 3,845,970	OI ERATIONS	392,024,134	303,363,340	330,114,300	309,460,835
OF AN ASSOCIATE 1,553,125 - - - NCOME BEFORE INCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 NCOME TAX BENEFIT 5,750,368 3,845,970	SHARE IN NET INCOME				
NCOME BEFORE 394,377,279 303,385,540 398,714,366 309,460,835 300,460,835 3		1 552 125	-	_	_
NCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 NCOME TAX BENEFIT 5,750,368 3,845,970 ET INCOME FOR	OI AN ASSOCIATE	1,555,125			
NCOME TAX 394,377,279 303,385,540 398,714,366 309,460,835 NCOME TAX BENEFIT 5,750,368 3,845,970 ET INCOME FOR	INCOME REFORE				
STATE OF THE STATE		204 277 270	303 385 540	398 714 366	309 460 835
ET INCOME FOR	INCOME IAX	334,311,219	303,303,340	-	-
ET INCOME FOR	INCOME TAY DENEELT	E 7E0 3C0	2 9/15 070		
	INCOME IAX DENEFII	5,750,368	3,043,310		
	NET INCOME FOR				
THE TERM DANG TO DANG TANK		D400 107 647	D207 221 F10	D200 714 266	D200 460 92E
F305,400,033	INE TEAK	P400,127,647	P307,231,510	P398,714,366	P309,460,833

ARMED FORCES AND POLICE MUTUAL BENEFIT ASSOCIATION, INC AND SUBSIDIARY STATEMENTS OF COMPREHENSIVE INCOME YEARS ENDED DECEMBER 31

	CONSOL	IDATED	SEPA	RATE	
	2014	2013	2014	2013	
NET INCOME OTHER COMPREHENSIVE INCOME	P400,127,647	P 307,231,510	P 398,714,366	P 309,460,835	
Items that will never be reclassified to profit or loss Remeasurements of defined benefit obligations Items that may be reclassified	59,805,745	(36,298,570)	49,908,604	(18,085,905)	
to profit or loss Net change in fair value of AFS securities Net change in fair value of AFS securities transferred to profit or loss	75,076,879 6,736,784	(30,165,472)	79,134,372	(21,188,257)	
TOTAL COMPREHENSIVE INCOME	P 541,747,055	P 240,767,468	P 527,757,342	P 270,186,673	

ARMED FORCES AND POLICE MUTUAL BENEFIT ASSOCIATION, INC AND SUBSIDIARY STATEMENTS OF CHANGES IN MEMBERS' EQUITY FOR THE YEARS ENDED DECEMBER 31,2014 AND 2013

CONSOLIDATED						
	Members' Contribution	Reserve for Fluctuation in Value of AFS Securities	Employee Benefit Reserve	Retained Appropriated	Surplus Unappropriated	Total
Balance at December 31, 2012 Net income for the year Other comprehenssive loss Increase in members' contribution Reversal of prior year appropriated retained surplus Appropriation	P 95,688,277 - - 3,316,499 - -	P460,774 - (30,165,472) - -	(P37,580,023) - (36,298,570) - - -	P792,480,017 (694,781,948) 76,000,000	P2,287,563,229 307,231,510 - - - 694,781,948 (76,000,000)	P3,138,612,274 307,231,510 (66,464,042) 3,316,499
Balance at December 31,2013 Net income for the year Other comprehensive income Decrease in members' contribution Reversal of prior year appropriated retained surplus Appropriation	99,004,776 - - (1,415,393) - -	(29,704,698) - 81,813,663 - -	(73,878,593) - 59,805,745 - -	173,698,069 - - (113,698,069) 453,030,220	3,213,576,687 400,127,647 - - 113,698,069 (453,030,220)	3,382,696,241 400,127,647 141,619,408 (1,415,393)
Balance at December 31, 2014	P97,589,383	P52,108,965	(P14,072,848)	P513,030,220	P3,274,372,183	P3,923,027,903

ARMED FORCES AND POLICE MUTUAL BENEFIT ASSOCIATION, INC **AND SUBSIDIARY** STATEMENTS OF CHANGES IN MEMBERS' EQUITY FOR THE YEARS ENDED DECEMBER 31,2014 AND 2013

CONSOLIDATED						
	Members' Contribution	Reserve for Fluctuation in Value of AFS Securities	Employee Benefit Reserve	Retained Appropriated	Surplus Unappropriated	Total
Net income for the year Other comprehenssive loss Increase in members' contribution Reversal of prior year appropriated retained surplus Appropriation	P 95,688,277 - - 3,316,499	P304,041 - (21,188,257) - -	(P30,392,790) - (18,085,905) - -	P742,480,017 (694,781,948) 76,000,000	P1,984,083,066 309,460,835 - - - 694,781,948 (76,000,000)	P2,792,162,611 309,460,835 (39,274,162) 3,316,499
Balance at December 31,2013 Net income for the year Other comprehensive income Decrease in members' contribution Reversal of prior year appropriated retained surplus Appropriation	99,004,776	79,134,372 - -	- (48,478,695) - 49,908,604 - - -	123,698,069 - (113,698,069) 453,030,220	2,912,325,849 398,714,366 - - - 113,698,069 (453,030,220)	3,065,665,783 398,714,366 129,042,976 (1,415,393)
Balance at December 31, 2014	P97,589,383	P58,250,156	P1,429,909	P463,030,220	P2,971,708,064	P3,592,007,732

ARMED FORCES AND POLICE MUTUAL BENEFIT ASSOCIATION, INC AND SUBSIDIARY STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31

	CONSOLII	CONSOLIDATED		TE .
	2014	2013	2014	2013
CASH FLOWS FROM				
OPERATING ACTIVITIES				
Income before income tax	P394,377,279	P303,385,540	P398,714,366	P309,460,835
Adjustments:				
Depreciation and				
amortization	38,365,988	26,488,966	31,953,774	20,856,040
Share in net income of an				
associate	(1,553,125)	-	-	-
Impairment (reversal of) loss on loans and insurance				
receivables - net	18,414,837	(937,492)	17,156,568	(937,492)
Impairment loss on	10,414,037	(931,492)	17,130,300	(937,492)
investments and other				
assets -net	566,294	32,713,830	566,294	34,138,043
Decrease (increase) in fair	,	,0,000	,	,,-
value of financial assets				
at FVPL	(8,086,591)	4,448,364	(8,086,591)	4,448,364
Increase in fair value of				
investment properties	(2,691,149)	(191,892,831)	-	(189,955,331)
Gain on sale of real estate	(27,938,126)	(20,009,929)	(27,938,126)	(20,009,929)
Gain on sale of AFS	/a	(4-5-4-4
securities	(8,630,363)	(42,481)	-	(42,481)
Gain on sale of investment	(276 107)			
properties	(376,197)	-	-	-
Decrease (increase) in: Reserve for unearned				
premiums	(23,700,713)	17,895,760	_	_
Deferred reinsurances	(23,100,123)	11,033,100		
commissions	(2,325,343)	167,407	_	-
Increase (decrease) in:	.,,,,	,		
Deffered reinsurance				
premiums	20,903,425	(19,759,585)	-	-
Deferred acquisition cost	746,460	(192,364)	-	-
Dividend income	(4,764,153)	(3,028,606)	(2,269,189)	(1,503,178)
Interest income	(876,314,462)	(831,206,036)	(871,449,548)	(820,989,626)
Interest expense	140,096,367	(111,899,158)	140,096,367	111,899,158
Retirement benefit expense Operating loss before	20,874,691	9,750,697	16,884,408	8,830,829
working capital changes	322,084,881	(560,319,572)	(304,371,677)	(543,804,768)
Decrease (increase) in :	322,004,001	(300,313,312)	(304,311,011)	(343,004,100)
Loans receivable	(474,129,940)	(496,720,811)	(474,129,940)	(496,720,811)
Premiums due and insurance	(, , , , , , ,	(, , - ,	(, , , , , , ,	(,,,
receivables	(31,672,431)	(20,612,692)	1,079,476	1,783,770
Other receivables	(4,875,005)	13,430,201	(659,373)	11,945,955
Other assets	(876,455)	4,357,619	6,651,454	(701,407)
Increase (decrease) in:		.		
Claims and benefits payable	38,689,763	124,604,347	41,301,881	60,608,281
Accounts payable and	#	20.112.25	** ***	20 57 : 257
accrued expenses	53,943,200	26,112,267	49,240,920	29,574,957
Legal policy reserves Due to reinsurers and ceding	435,636,300	837,213,429	435,636,300	837,213,429
companies	2,253,495	(3,059,226)	_	_
Fund held for reinsurers	20,697,290	1,381,346	-	- -
Dividends payable	33,172,720	949,532	33,172,720	949,532
I	,,	,	,,	,

YEARS ENDED DECEMBER 31

	CONSOLIDATED		SEPARATE	
	2014	2013	2014	2013
Net cash used in operation Interest received	P 249,195,944 868,397,781	(P72,663,533) 831,877,602	P(212,078,239) 864,165,835	(P99,151,062) 819,279,157
Income taxes paid Dividends received	(850,248) 4,764,153	3,243,004 3,028,606	- 2,269,189	- 1,503,178
Net cash provided by operating activities	623,115,742	758,999,671	654,356,785	721,631,273
CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from disposal (payments for acquisition) of: Short-term investments Financial assets at FVPL AFS securities HTM investments Investment properties Assets held for sale Property and equipement Investment in a subsidiary and associates	(150,000,000) - 635,453,157 (242,537,411) 810,110 (118,323,190) (42,227,064)	(31,277,197) (1,082,872,738) 27,497,634 (2,234,652) (87,210,949) (76,607,759)	(150,000,000) - (440,000,000) (283,370,558) (187,610) 118,323,190 (29,296,218) (173,140,704)	(31,277,197) (930,879,408) (14,104,891) (2,234,652) (87,210,949) (72,129,409)
Net cash used in investing activities	(951,084,332)	(1,252,705,661)	(957,671,900)	(1,137,836,506)
CASH FLOWS FROM FINANCING ACTIVITIES Increase in reserve for refund of member's equity Increase (decrease) in member's contribution	83,078,809 (1,415,393)	63,807,981 3,316,499	83,078,810 (1,415,393)	63,807,981 3,316,499
Net cash provided by financing activities	81,663,416	67,124,480	81,663,417	67,124,480
NET DECREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS AT	(246,305,174)	(426,581,510)	(221,651,698)	(349,080,753)
BEGINNING OF YEAR CASH AND CASH	1,502,725,174	1,929,306,684	1,395,158,346	1,744,239,099
EQUIVALENTS AT END OF YEAR	P 1,256,420,000	P1,502,725,174	P1,173,506,648	P1,395,158,346

RELATED PARTY TRANSACTIONS AND RELATIONSHIPS

Related party relationships exist when one party has the ability to control, directly, or indirectly through one or more intermediaries, the other party or exercise significant influence over the other party in making financial and operating decisions. Such relationship also exists between and/or among entities which are under common control with reporting enterprise, or between and/or among the enterprise and its key management personnel, trustees, or its members.

In considering each possible related party relationship, attention is directed to the substance of the relationship, and not merely the legal form.

INCOME TAXES OF THE SUBSIDIARY

Income tax on the profit loss for the year of the Subsidiary comprises current and deferred tax. Income tax is recognized in profit loss.

Current Income Tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the tax authority. The tax rates and tax laws used to compute this amount are those that are enacted or substantively enacted as at the reporting date.

Deferred Income Tax

Deferred tax is provided, using the balance sheet liability method, on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences. Deferred tax assets are recognized for all deductible temporary differences to the extent that it is probable that sufficient taxable income will be available against which the deductible temporary differences and carryforward of unused tax credits from Minimum Corporate Income Tax (MCIT) and unused Net Operating Loss Carry-Over (NOLCO) can be utilized. Deferred income tax, however, is not recognized on temporary differences that arise from initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting income nor taxable income or loss.

The carrying amount of deferred tax assets is reviewed at reporting date reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are applicable to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted as the reporting date.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Current tax and deferred tax are recognized in profit or loss except to the extent that it relates to a business combination or items recognized directly in equity or in other comprehensive income.

PROVISIONS

Provisions are recognized when the Group and the Parent Company have a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Group and the Parent Company expect some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain and the expense relating to any provision is presented in profit or loss, net of any reimbursement. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at pre-tax rate that reflects current market assessment of the time value of money and where appropriate, the risk specific to the liability. Where discounting is used, the increase in provision due to the passage of time is recognized as an interest expense.

CONTINGENCIES

Contingent liabilities are not recognized in the consolidated and separate financial statements but are disclosed unless the possibility of an outflow of resources embodying benefits is remote. Contingent assets are not recognized in the consolidated and separate financial statements but are disclosed when an inflow of economic benefits is probable.

EVENTS AFTER THE REPORTING DATE

Any post year-end event that provides additional information about the Group and the Parent Company's consolidated and separate financial position at the reporting date (adjusting event) is reflected in the consolidated and separate financial statements. Any post year-end events that are not adjusting events, if any, are disclosed in the consolidated and separate financial statements when material.

FINANCIAL REPORTING

All materials, information i.e., anything that could potentially affect net worth, shall be publicly disclosed. Such information shall include earnings results, acquisition or disposal of assets, board changes, related party transactions and changes to ownership.



Looking beyond growth and stability, the real success story of AFPMBAI for the past 50 years is anchored on the inspiration and improvement the Association has effected on the lives of its members.

In the area of Social Services, the Association has remained in its proactive stance in the holistic development and empowerment of its members and their families. It is now focused more on the impact it has on personal development and sustainability, rather than just giving them what they want momentarily.

Different Social Services initiatives have been implemented to address pressing issues in education, health, livelihood, general welfare and community development. These were implemented to ensure that our vision for empowerment is at hand.

Education

AFPMBAI believes in the importance of investing in the future through education. Hence, projects that would answer the educational needs of less fortunate dependents of members remained a priority. In 2014, funds were allocated for stipend support of 142 grantees under the AFPMBAI-AFPEBS Educational Benefit Program and also for tuition/miscellaneous fees and allowances of 65 scholars under the AFPMBAI Grants for Dependents (GRADE) Program. Both programs were developed to provide educational opportunities for dependents of members who offered their lives in the service of the country.

At the end of SY2014-2015, the AFPMBAI GRADE program has helped six students to graduate, one of which is a cum laude of Ateneo de Naga University in Camarines Sur.

We have also completed the construction of a day care in Camp Tecson at San Miguel, Bulacan while 4 more sites are ongoing construction.

PROUD TO BE GRADE SCHOLAR:

REGINE MAE V DELA CRUZ

graduated Cum Laude Bachelor of Science in Psychology from Ateneo de Naga University last March 28, 2015.



Health

The Association placed health programs as another priority of development in our members' lives due to the rising cost and inadequacy of medical services. In 2014, we have donated a total of 14 ambulances while 14 wards have been renovated with facilities made more adequate through the Adopt-a-Ward Program. We have also distributed 19 Dental & Oral Care (DOC) packages to upgrade the dental facilities available for our members and donated 35 gym equipment thru Healthy and Active Lifestyle (HEAL) Project to enhance the health activities of the members. Likewise, a total of 30,500 members received their Hepatitis B vaccines under the Hepatitis Outbreak Prevention and Education (HOPE) vaccination program.

This June 2015, 14 units of ambulance, 17 units of automated external defibrillator, 13 units of dental chair with accessories, six defibrillators, four stress test machine, four gym equipment and three motorized treadmill will be donated to all branches of service.



Adopt-A-Ward: Turned over medical equipment and newly renovated ward in Edwin Andrews Air Base Hospital on April 7, 2015 in Zamboanga City.

Livelihood

Last October 2014, AFPMBAI conducted a three-day Livelihood Fair where about 480 participants from the different branches of service as well as civilian members and dependents were taught on topics such as Starting Up a Business, Creating a Business Proposal, Financial Management, Urban Gardening and Livestock Production.

In May 2015, we also conducted a similar seminar entitled Livelihood, Education and Development (LEAD) Project with 170 participants attending the two-day seminar. The same seminar will soon be conducted in Cebu

and Davao.

General Welfare

We have also distributed 53 Group Activities for Members (GAME) packages and 65 Members' Entertainment (ME) packages to aid in the unwind of our members. GAME packages include sports equipment while ME packages are composed of television, DVD player and magic sing microphone.

Community Development

The AFPMBAI's unwavering commitment to be an instrument of change propels the creation of REACH or Rebuilding. Empowering. Advocating Change. One of its community development projects conducted in 2014 was a team-up with the "Greening Mindanow", the Greening Project of Davao City in Mindanao, where a new Guinness World Record of having planted the most number of trees and mangroves in one hour was confirmed.

This June 2015, in response to the growing need to protect the environment, a fun run dubbed as "AFPMBAI Run for the Mangrove", will be held at the GHQ Grounds in Camp, Aguinaldo, Quezon City. Members as well as civilians will run for a cause in line with the Philippine Environment Month. The actual mangrove planting will be simultaneously conducted on June 27, 2015 in Cavite, Cagayan de Oro and Tacloban.

At the heart of the Social Services Program is to be relevant with the members' lives. And this is why we choose to serve those who serve, to give importance to their concerns and be maasahan sa oras ng pangangailangan.



AFPMBAI employees with members of the AFPMBAI Board of Trustees namely, CSupt Sonny Y David PNP, Director of Engineering Service (5th from right); and FCMS Guillermo P Francisco (Inf) PA, AFP Sergeant Major (6th from right, kneeling), pose for a picture after the tree-planting activity in Marilog District, Davao City.



BPIFixed Income Portfolio Manager, Kit Cuaresma gives an introduction on financial management and investment to the participants of the LEAD Seminar last May 21-22, 2015 at the AFPMBAI Social Hall.





GEN GREGORIO PIO P CATAPANG JR AFP

Age: 56 years old
Qualifications: Corporate Governance Orientation
Program, ICD
Date of Appointment: 17 July 2014



GEN EMMANUEL T BAUTISTA AFP

Age: 57 years old
Qualifications: MBA-UP Diliman
Date of Appointment: 25 January 2013



RADM ANTONIO A HABULAN JR AFP

Age: 56 years old
Qualifications: Master in Management- NPGS
Date of Appointment: 02 May 2014



RADM PHILIP L CACAYAN AFP

Age: 57 years old
Qualifications: LLB; Master in Devt Administration
Date of Appointment: 19 October 2012



MGEN EDGARDO RENE C SAMONTE AFP (RET) Age: 58 years old Qualifications: Master in Devt Mgmt- AlM

Date of Appointment: 5 July 2014



MARIA CARMELA G CABADING, FASP, FLMI

Age: 55 years old
Qualifications: BS Math major in Actuarial Science

Date of Appointment: 9 September 2013



PDDG LEONARDO A ESPINA PNP

Age: 56 years old Qualifications: Master in Devt Mgt major in Public Mgmt- PSU

Date of Appointment: 30 July 2013



RADM JOSE RENAN C SUAREZ

Age: 55 years old
Qualifications: Master in Business Administration; MA
Public Administration; Master in Devt Mgmt- AIM
Date of Appointment: 25 January 2013



MGEN EDGAR R FALLORINA AFP

Age: 54 years old Qualifications: Master in Business Management (Major in Finance) -AIM

Date of Appointment: 01 October 2013



CSUPT SONNY Y DAVID

Age: 56 years old Qualifications: BS PMA; CGOP- ICD Date of Appointment: 27 June 2013



MGEN R DEMOSTHENES C SANTILLAN AFP Age: **55 years old** Qualifications: **Master in National Security**

Administration

Date of Appointment: 03 November 2014



COL NOEL S CLEMENT GSC (INF) PA, FICD

Age: 51 years old Qualifications: Master in Public Administration-

NCBA

Date of Appointment: 25 January 2013



MGEN DANILO M SERVANDO AFP (RET) Age: **57 years old** Qualifications: **MBA- UP** Date of Appointment: 01 August 2014



PERLITA MARCELO-SKAAR

Qualifications: Bachelor of Science in Commerce; CPA; Basic Mgmt Program-AlM; Strategic Business Educ Program- UA&P Date of Appointment: 1 July 2011



EVANGELINE T MAYUGA Age: 64 years old Qualifications: MBA- DLSU Date of Appointment: 1 July 2011



CMS GUILLERMO P FRANCISCO (INF) PA

Age: **56 years old**Qualifications: **CGOP, ICD**

Date of Appointment: 24 October 2012



RADM CECIL R CHEN PCG Age: 55 years old Qualifications: MBA- Univ of Mindanao; MSMA- WMU Date of Appointment: 01 March 2014



COMMO ENRICO EFREN A EVANGELISTA PCG Age: 52 years old Qualifications: Master in Business Administration Date of Appointment: 11 February 2011



CSUPT RUBEN F BEARIS JR BFP Age: 56 years old Qualifications: BS Public Safety Date of Appointment: 23 February 2012



CSUPT DIONY D MAMARIL BJMP
Age: 56 years old
Qualifications: Master in Public Safety
Administration
Date of Appointment: 21 June 2011



JCSUPT ROMEO S ELISAN JR Age: 54 years old Qualifications: Master in Public Administration Date of Appointment: 30 June 2014



ATTY RENATO A DAVID, FICD Age: 59 years old Qualifications: MBA; MNSA Date of Appointment: 3 July 2013



MGEN EDGARDO RENE C SAMONTE AFP (RET) PRESIDENT

CARMELITA G RESQUID

Head, Strategic Management Office

COL EDMUNDO F GAMMAD (RET)

EVP/HEAD, SALES AND OPERATIONS GROUP

RADM PHILIP L CACAYAN

Head, Branch Operations Department

JOCELYN T MIRANDA

Head, NCR Unit

ANGELINA S JUTIE

Head, Southern Luzon Unit

RUBEN G ACLETA

Head, Northern Luzon Unit

ANITA L BAGASALA

Head, Visayas Unit

DIONESIO B CORONG II

Head, Mindanao Unit

FE E GERONA

Head, Real Estate Department

ENGR FERDINAND D DE LEON

Head, Engineering Unit

ENGR FRUDESMA B BALBUENA

Head, Real Estate Sales Unit

ANNIE D ARCE

Head, Insurance Sales Department

ARLENE M MAGUGAT

Head, Direct Sales Unit

LEAH Y JOYA

Head, Insurance Representatives Sales Unit

REGINA B FAJOTINA

Head, Head Office Operations Department

ALPHA GRACE F VENTANILLA

Head, Underwriting and Policy Services Unit

ENGR ANALY A LAVARIAS

Head, Methods and Benefit Admin Unit

JEFFREY RICHARD NIXON MATTHEW L UY

Head, Marketing Communications and Product Research Development Department

WILMA F ASTROLOGO

Head, Audit Enterprise Risk Management Office

COMMO ANTONIO M MENDOZA AFP (RET)

SVP/HEAD, CORPORATE SERVICES GROUP

TERESITA D CALARANAN

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MARIO C SERIOSA

Head, Accounting Unit

ATTY ELIZABETH D HIDALGO

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ATTY MARICAR M MIRABEL

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ATTY LYNELL L SESE

Head, Litigation and Prosecution Unit

ATTY AL-MAY SAIR F PATANGAN

Legal Officer

Head, Administration Department ENGR YULITO B NARAJA Head, General Services Unit

DIONISIO T DYCIOCO III

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